Supplemental Project Planning Process

Lessons Learned

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October 11, 2019
Presentation Overview

- Attachment M-3 Process Check
- TOs are responding to stakeholder comments
  - Increased Consistency
  - Enhanced Communication
  - Greater Transparency
- TOs encourage feedback from stakeholders, continue making improvements and welcome collaborative discussion at SRRTEP and TEAC
Where Are We?

- Attachment M-3 Process Approved by FERC in 2018
- TOs, Stakeholders, and PJM are nearing completion of the first Supplemental Project planning cycle under the Attachment M-3 Process
- Throughout the year, the TOs have continued to enhance the implementation of the Attachment M-3 Process based on stakeholder feedback and experience
- Recent Initiatives - TOs have been working to develop procedures to:
  - Provide written guidance on Attachment M-3 Process
  - Focus on consistency, communication and transparency
  - Support system reliability, security and safety
Consistency

- TOs have developed Attachment M-3 Process Guidelines to promote consistent approach
  - Explains how TOs implement Attachment M-3 requirements
  - Draft circulated to stakeholders

- TOs using the same slide templates for presentations at Needs and Solutions meetings and Submittals to their Local Plans
  - Slides link needs to assumptions and solutions to needs
  - Slides reference planning models used to develop solutions

- TOs have been providing the modeling files to PJM to ensure those files are available to stakeholders when Solutions are presented
Communication

- Lessons Learned effort for Year One was designed to encourage feedback from stakeholders so TOs can address stakeholder concerns as FERC directed rollout progressed.

- While Attachment M-3 Process is still new, TOs have made significant enhancements based on stakeholder feedback (Appendix).

- Attachment M-3 Process Guidelines intended as positive next step.

- TOs cannot anticipate all questions, but continue to include subject matter experts, as appropriate, in meetings and calls in an effort to provide real-time answers to questions from stakeholders.

- TOs continue to answer stakeholder questions submitted through the Planning Community.

- Attachment M-3 Process designed to accommodate needs and solutions identified by both stakeholders and TOs.
Transparency

- Throughout the M-3 Process, TOs consider stakeholder input before, during, and after each stage:
  - Assumptions
  - Needs
  - Potential Solutions
  - Submittal to Local Plan

- Only then do TOs finalize their Supplemental Projects

- Attachment M-3 Process Guidelines provides further detail on the data and information the TOs consider in their needs identification, based on their respective assumptions presented at the Assumptions Meetings
Please Join Us!

- All stakeholders are invited and encouraged to attend and bring transmission needs to TEAC and the subregional meetings so that the annual planning process cycle is collaborative and comprehensive.

- The TOs welcome input so that we can have a comprehensive depiction of the demands on the system that need to be addressed.
Appendix
## Significant Enhancements and Progress ...

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<tbody>
<tr>
<td>Materials Posted In Advance</td>
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<tr>
<td>(10-day obligation)</td>
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<tr>
<td>Opportunity for Stakeholder Feedback</td>
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<td>Yes</td>
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<tr>
<td>Before and After Meetings</td>
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<td>(10 to 30 days)</td>
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<tr>
<td>Unique Slide Identifiers</td>
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<td>Process Stage Identifiers</td>
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<tr>
<td>Assumption References</td>
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<tr>
<td>Bubble Diagrams</td>
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<tr>
<td>Separate Discussions of Needs and Solutions</td>
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<td>Guidance to Stakeholders on Comment &amp; Process Status</td>
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<td>Standardization of TO Presentations</td>
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<td>Maps</td>
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