



2750 Monroe Blvd
Audubon, PA 19403-2497

Andrew L. Ott
President and CEO
610-666-4267

April 19, 2017

PJM Members Committee

Dear Members:

The Nominating Committee is responsible for identifying qualified candidates for election to the PJM Board of Managers. The sector representatives this year were Charlie Bayless (Electric Distributors), Joe Kerecman (Generation Owners), John Horstmann (Transmission Owners), Ruth Ann Price (End Use Customers) and Joe Wadsworth (Other Suppliers). The Board members were Howard Schneider (serving as the non-voting Chair), Sarah Rogers and Neel Foster.

The Committee met on December 5, 2016, and carefully reviewed the qualifications and prior service of Ake Almgren, Susan Riley and Charles Robinson, the three incumbent PJM Board members whose terms expire in 2017. Each had indicated their desire to be considered for reelection. Their qualifications were considered in light of the criteria established by Section 7.2 of the Operating Agreement for the composition of the Board.

After discussion, the Committee voted to nominate Mr. Almgren, Ms. Riley and Mr. Robinson for re-election at the PJM Annual Meeting next May.

The Nominating Committee is confident that Ake, Susan and Charlie will continue to be ideal PJM Board members. Please join me in thanking the Nominating Committee for its excellent work this year.

Sincerely,

A handwritten signature in cursive script that reads "Andrew L. Ott".

Andy Ott

51000375

AKE ALMGREN

EXPERIENCE

Orkas Inc. (www.orkas.com)

Sequim, WA

Independent consulting company serving companies and institutions in the electric energy sector with a focus on how new technologies can supplement existing technologies and infrastructures.

2003 – present

President

International Battery Inc.

Allentown, Pennsylvania

2009 – 2011 (Sep)

President & CEO

Private company developing and manufacturing energy storage systems using large format prismatic lithium ion battery cells produced at the company in Allentown with a water-based manufacturing process.

Angstrom Power Inc.

North Vancouver, BC, Canada

2005 – 2006 (June)

CEO

Private company developing micro hydrogen systems for portable power. Acquired by BIC.

Capstone Turbine Corporation (NASDAQ: CPST)

Chatsworth, CA

1998 – 2003

President & CEO

- Led Capstone to become the first company with a commercial microturbine product (Dec 1998)
- Led Capstone through two rounds of private placements and the IPO (June 2000)
- Led Capstone to become the dominant market leader (by Dec 2002) achieved
 - Over 2500 units shipped
 - Over 3 million hours accumulated at customers' sites
 - An estimated market share of > 90%
 - About 40 % export

ABB Business Area Distribution Transformer (NYSE: ABB)

Raleigh, NC

1997 – 1998

Business Area Manager (President)

- Worldwide responsibility for BA Distribution Transformers
 - About \$ 800 M in revenue
 - 36 factories in 28 countries
- Led the BA to significantly improved profitability
- Developed a new global Strategy and initiated its execution

ABB Power T&D Co, Inc

Raleigh, NC

1993 (Nov) – 1997 (all year)

President

- Led the company through a turn-around
 - From a 3 digits million dollar (IBT) loss 1993 to a 2 digits million dollar profit 1997.
- Repositioned the company from Transmission focused to Distribution focused
- Expanded the company into new products and services

ABB Power Distribution

Sanford, FL

1991 – 1993

President

- Turned around Switchgear and Breaker Division
- Introduced the first arc-resistant MV switchgear in North America
- Stepped up the annual growth of ABB Control from 15 % to 30 %

Autoliv AB (NYSE: ALV)

Stockholm, Sweden

1989 – 1991

President

- Led Autoliv through a profitable expansion, geographically and by new products
- Established Autoliv in North America
- Established Autoliv in airbags

ABB Power Systems

Västerås, Sweden

1986-1988 (all year)

President and BA manager worldwide

- Worldwide leader in HVDC systems, Reactive Power and Systems Control
- Led the company from loss to profit
 - Became the captive benchmark in project management
- Led the merger and integration of ASEA's and BBC's Power System operations

ABB Distribution, Low Voltage System

Västerås, Sweden

1983 - 1986

General Manager and BU manager worldwide

- Led the Division in a turn-around
- Introduced a new motor control center product family
- Changed the Division from a captive company focus to an external customer focus

ABB

Västerås, Sweden

1970 – 1983

Specialist and Manager positions

- 1980 – 1983 one of the five original members of Percy Barnevik's personal task force
- As project manager and department manager led several project for increased manufacturing and engineering productivity

EDUCATION

PhD Engineering Sciences, Linköpings Tekniska Högskola, Sweden. 1977.

Master Degree. Mechanical Engineering. Royal Institute of Technology, Stockholm, Sweden. 1970

BOARD ASSIGNMENTS

Awesense Inc 2014 – present
PJM Interconnection LLC, Manager of the Board, 2003 – present. Vice Chairman of the Board and Chair of the Board Reliability Committee.
Active Power Inc,(ACPW) Director, 2004 – 2016. Chairman of the Board 2013-2016.
International Battery Inc, Director, 2009/3 – 2011/12.
Ensyn Corporation. Director, 2006 – 2007 .
Angstrom Power Inc, Director, 2005 – 2006/10.
Nuvonyx Inc., Director, 2003 – 2005.
Capstone Turbine Corp. (CPST), CEO and Director, 1998 - 2002
WADE (World Alliance for Distributed Energy), Edinburg, UK, Director 2002 – 2003.
CMTC (California Technology Manufacturing Center), Los Angeles, Director, 2002 – 2003.
NEMA (National Electrical Manufacturers Association), Washington DC. Governor of the Board 1996 – 1998.

ADVISORY BOARD and ADVISOR ASSIGNMENTS.

Department of Energy Electricity Advisory Council (DOE EAC) 2014 - present	Member
RMI/eLab 2012 – present	Advisor
3P International Energy, 2010-2010	Advisory Board
ICX Technologies, 2006 – 2007	Advisory Board.
Nuvonyx Inc, 2005 – 2007.	Advisory Board
Current Technologies Inc, 2003 – 2006	Advisory Board.
HOT/SHOT Radar Inspections, 2003 – 2006.	Advisory Board.
Infinia Corporation, 2003 – 2010	Advisory Board

INTELLECTUAL ESTATE

U.S. Patent 8,362,380 B2	Current Isolation Contactor.
U.S. Patent 6,281,596	Automatic Turbogenerator Restarting Method and System

PUBLICATIONS RELATED TO DISTRIBUTED ENERGY

“Microturbines - An Introduction to a New Energy Technology”, 2003
“Energy Endurance”, World Energy Vol 7, Number 2 - 2004
“Free Fuel: Too Good to be True?”, World Energy Vol 6, Number 1 - 2003
“Lessons Learned, or Are They?” World Energy Vol 5, Number 2 - 2002
“Power When and Where You Need It, Clean and Simple”, World Energy Vol 4, Number 1 - 2001

ARTICLES/BLOGS ABOUT ENERGY MATTERS

www.orkas.com

Susan J. Riley

Current Boards:

PJM Interconnection - Chairman of the Competitive Markets Committee, member of the Governance and Human Resources Committees.

Essendant Inc. - \$5 Billion publicly traded distributor of office and industrial supplies. Chair of the Compensation Committee and member of the Audit Committees.

The Rochester Institute of Technology — Member of the Board of Trustees.

- 2014 – 2016 **Eastern Outfitters, LLC (Formerly Vestis Retail Group, LLC) - Chief Financial Officer**
- 2006 – 2011 **The Children’s Place, Secaucus, New Jersey; Revenues \$1.6 Billion
Executive Vice President-Finance and Administration (2007-2011)
Senior Vice President and Chief Financial Officer (2006 – 2007)**
- 2005 – 2006 **Klinger Advanced Aesthetics, New York, NY
Executive Vice President and Chief Financial Officer**
- 2004 – 2005 **Abercrombie & Fitch, Columbus, Ohio; Revenues 2.0 Billion
Senior Vice President and Chief Financial Officer**
- 2002 – 2003 **Mount Sinai Medical Center, New York, NY; Revenues \$1.6 billion
Executive Vice President and Business and Finance**
- 2001 – 2002 **Colgate Palmolive Company, New York, NY; Revenues \$10 billion
Vice President and Treasurer**
- 1997 – 2000 **The Dial Corporation, Scottsdale, Arizona; Revenues \$1.8 billion
Executive Vice President – Chief Financial Officer**
- 1987 – 1997 **Tambrands Inc., White Plains, NY; Revenues \$.7 billion
Chief Financial Officer
Other financial positions of increasing responsibilities over 10 years**
- 1982 – 1987 **Manager of Finance – Bristol Myers Squibb, New York, NY**
- 1981 – 1982 **Auditor – Arthur Andersen & Company, Rochester, NY**
- 1978 – 1981 **Accountant – Goldstein and Viele, Rochester, NY**

Education:

Pace University, MBA 1987

The Rochester Institute of Technology, BS 1981

Charles F. Robinson

EDUCATION

J.D. 1983 YALE LAW SCHOOL
New Haven, CT

- *John Currier Gallagher Prize Trial, Thomas Swan Barristers' Union*

B.A. 1979 HARVARD UNIVERSITY
magna cum Cambridge, MA
laude

- *Albert M. Fulton Prize (best senior honors thesis).*
- *John Harvard Scholarship (for academic achievement of the highest distinction).*
- *State Finalist (Pennsylvania), Rhodes Scholarship competition, 1978-79.*

PROFESSIONAL EXPERIENCE

Jan. 2007 - REGENTS OF THE UNIVERSITY OF CALIFORNIA
present Oakland, CA

General Counsel & Vice President, Legal Affairs

- *Chief Legal Officer of 10-campus public research university system, comprising 250,00 students, 200,000 employees, and \$29B budget; provide advice and counsel to governing Board, President and senior leadership at central office, campuses and medical centers; oversee 105-attorney legal department and manage \$150M legal budget; represent the University in all legal, regulatory and administrative proceedings; one of four Principal Officers to the Regents and member of President's executive committee.*

Apr. 2000 – CALIFORNIA INDEPENDENT SYSTEM OPERATOR
Dec. 2006 CORPORATION
Folsom, CA

Vice President, General Counsel & Corporate Secretary

- *Chief Legal Officer of federally-regulated wholesale electric utility company operating most of California's high voltage transmission grid; executive management team member and general manager of the Legal & Regulatory and Corporate Secretary Departments.*

Acting Chief Administrative Officer (Jun. 2004 – Mar. 2005)

- *Pending conclusion of search for new CEO, assumed primary responsibility for all corporate administrative functions--including Finance, Human Resources, Corporate Communications, Security, Facilities, Strategic Planning and Regulatory Policy—in addition to responsibilities for Legal & Regulatory, Compliance, Market Analysis, Governmental Affairs and Corporate Secretary.*

Feb. 1999 –
Mar. 2000

PACKARD BELL NEC
Sacramento, CA

Assistant General Counsel, Director of Litigation

- *Chief legal manager of the Company's litigation portfolio and of all pre-litigation claims, disputes and investigations.*
- *Retained and oversaw outside counsel, developed case/business objectives, consulted on strategy, established and maintained budgets, counseled senior management.*
- *Supported the Company's Real Estate Group and maintained the Company's foreign and domestic corporate registrations.*

Jul. 1995 –
Feb. 1999

RAYCHEM CORPORATION
Menlo Park, CA

Division Counsel

- *Counsel for the telecommunications, active network electronics, and energy groups and for the Latin America and Asia regions.*
- *Delivered general legal counsel and training, negotiated and documented business alliances and commercial transactions, and managed litigation.*
- *Significant work in the areas of antitrust, securities and export control compliance; sales channel management; licensing; intellectual property and products liability litigation.*

Nov. 1983 –
Jun. 1995

HELLER EHRMAN WHITE & McAULIFFE
San Francisco, CA

Partner (Jan. 1989 – Jun. 1995)
Associate (Oct. 1983 – Dec. 1988)

- *General commercial litigation practice focusing in the areas of securities, antitrust, insurance coverage, environmental, copyright, immigration and civil rights law, and consumer class actions.*

Aug. 1982 – THE HON. WILLIAM H. ORRICK
Aug. 1983 UNITED STATES DISTRICT JUDGE
San Francisco, CA

Law Clerk

- *Conducted legal research, drafted bench memoranda and proposed orders and opinions.*

BAR ADMISSIONS

UNITED STATES COURT OF APPEALS, NINTH CIRCUIT
UNITED STATES DISTRICT COURTS, NORTHERN AND
EASTERN DISTRICTS
STATE BAR OF CALIFORNIA

PROFESSIONAL ACTIVITIES

2011 – present PJM INTERCONNECTION LLC, Member, Board of Managers

2014 – present MARCUS FOSTER EDUCATION INSTITUTE, Member, Board of Directors

2009 – present AMERICAN LAW INSTITUTE

2007 – present NATIONAL ASSOCIATION OF COLLEGE AND UNIVERSITY ATTORNEYS

2006 – present NATIONAL ASSOCIATION OF CORPORATE DIRECTORS

1999 – present AMERICAN BAR ASSOCIATION (Litigation and Energy Sections)

2009 – 2014 BERKELEY COMMUNITY FUND, Member, Board of Directors

2005 – 2007 ENERGY BAR ASSOCIATION

1989 – 1999 NAACP LEGAL DEFENSE FUND, NORTHERN CALIFORNIA STEERING COMMITTEE

1994 – 1997 LEGAL SERVICES TRUST FUND (IOLTA) COMMISSION (Vice Chairman; Member)

1990 – 1995 PUBLIC INTEREST CLEARINGHOUSE (President; Treasurer)

SPECIAL RECOGNITION

- | | |
|----------------|---|
| September 2016 | In-house Litigation Department of the Year, The Recorder (San Francisco Legal Newspaper) |
| June 2013 | Recognized as one of California's top In-House attorneys by Los Angeles/San Francisco Daily Journal (Legal Newspaper) |
| October 2012 | Transformative Leadership Award, In-House Counsel Magazine |
| September 2012 | Legal Department of Year, 2012, The Recorder |

PERSONAL

Born June 8, 1957 in Philadelphia, PA
Married, one child
Interests are running, photography, music, travel, architecture/design