

# E&AS Revenue Offset Update

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MIC Special Session – Reserve Price  
Formation Order

July 21, 2020

- FERC filing extension to August 5 approved
- Updated resource parameters
- Completed historical dispatch on reference resources
- Completed initial forward price development and dispatch
  - Updating forward price methodology and dispatch parameters
- Engaged Brattle to assist in methodology development
  - Conducting review of forward price development
  - Conducting review of resource parameters

## Optimal-based Dispatch at Forward LMPs

- CT
- CC
- Coal
- Storage

## Assumed Output Model Applied to Forward LMPs

- Nuclear
- Solar (Fixed and Tracking)
- Wind (Onshore)
- Wind (Offshore)

The net energy and ancillary services revenue estimate shall be determined by a simulated energy dispatch of a 367 MW combustion turbine (with heat rate of 9,134 BTU/kWh, 20 MW/min ramp rate, variable operations and maintenance expenses of \$1.10/MWh, plus major maintenance costs of \$20,840/start and a 2 hour minimum run time) using an hourly zonal day-ahead forecasted LMP, developed from forward prices, forward gas prices, plus an ancillary services revenue to be determined.



# Reference Resource (CT) Parameters

| Parameter                     | Value   | Notes   |
|-------------------------------|---|---|
| <b>Max Capacity</b>           | 367 MW  | Average capacity of CONE Area units at ISO conditions (59°F, 14.7 psia)   |
| <b>Min Stable Level</b>       | 244 MW  | Turn down ratio = 1.5, <a href="#">Minimum Unit-Specific Operating Parameters for Generation Capacity Resources</a> |
| <b>Ramp Rate</b>              | 20 MW/min   | PJM   |
| <b>Heat Rate</b>              | 9134 Btu/kWh  | Average heat rate of CONE Area units at ISO conditions (59°F, 14.7 psia)  |
| <b>Min Run</b>                | 2 hr  | <a href="#">Minimum Unit-Specific Operating Parameters for Generation Capacity Resources</a>                        |
| <b>Min Down</b>               | 1 hr  |   |
| <b>Time to Start</b>          | 21 min  | Sargent & Lundy   |
| <b>VO&amp;M</b>               | \$1.10/MWh  | Consumables   |
|                               | \$20,840/start  | Major maintenance (\$5.83/MWh)  |
| <b>Start Fuel</b>             | 491 MMBtu/start   | Average fuel use of CONE Area units   |
| <b>Fuel Pricing Points</b>    | Zonal fuel mapping from 2018 CONE Study, See Manual 18, Section 3.3.2 |   |
| <b>NOx</b>                    | 0.0093 lb/MMBtu   | 2018 CONE Study; historical allowance prices escalated for forward  |
|                               | 55 lb/start   |   |
| <b>SO2</b>                    | 0.0006 lb/MMBtu   | EPA; historical allowance prices escalated for forward  |
| <b>CO2</b>                    | 117 lb/MMBtu  | EPA; RGGI ECR trigger price applied to RGGI units   |
| <b>Forced Outages (EFORd)</b> | 6.331%  | <a href="#">PJM 2015 - 2019 Weighted Average EFORd by Fuel Type, Class Average Values Effective June 1, 2020</a>    |
| <b>Maintenance Outages</b>    | First two weeks in October  |   |

The net energy and ancillary services revenue estimate shall be determined by a simulated energy dispatch of a 1,188 MW combustion turbine employing duct-firing (with heat rate of 6,501 BTU/kWh, 20 MW/min ramp rate, variable operations and maintenance expenses, inclusive of major maintenance costs, of \$2.11/MWh and a 4 hour minimum run time) using an hourly zonal day-ahead forecasted LMP, developed from forward prices, applicable forward gas prices, plus an ancillary services revenue to be determined.



| Parameter                     | Value   | Notes  |
|-------------------------------|---|--|
| <b>Max Capacity</b>           | 1,188 MW w/ Duct Burner;<br>1,060 MW w/o Duct Burner                  | Average capacity of CONE Area units at ISO conditions (59°F, 14.7 psia)  |
| <b>Min Stable Level</b>       | 460 MW  |  |
| <b>Ramp Rate</b>              | 20 MW/min   | PJM  |
| <b>Heat Rate</b>              | 6,501 Btu/kWh w/ Duct Firing;<br>6,269 Btu/KWh w/o Duct Firing        | Average heat rate of CONE Area units at ISO conditions (59°F, 14.7 psia)   |
| <b>Min Run</b>                | 4 hr  | <a href="#">Minimum Unit-Specific Operating Parameters for Generation Capacity Resources</a>                     |
| <b>Min Down</b>               | 3.5 hr  |  |
| <b>Time to Start</b>          | 135 min   | Sargent & Lundy  |
| <b>VO&amp;M</b>               | \$2.11/MWh  | Sargent & Lundy  |
| <b>Start Fuel</b>             | 8242 MMBtu/start  | Average fuel use of CONE Area units  |
| <b>Fuel Pricing Points</b>    | Zonal fuel mapping from 2018 CONE Study, See Manual 18, Section 3.3.2 |  |
| <b>NOx</b>                    | 0.0074 lb/MMBtu<br>160 lb/start                                       | 2018 CONE Study; historical allowance prices escalated for forward   |
| <b>SO2</b>                    | 0.0006 lb/MMBtu   | EPA; historical allowance prices escalated for forward   |
| <b>CO2</b>                    | 117 lb/MMBtu  | EPA; RGGI ECR trigger price applied to RGGI units  |
| <b>Forced Outages (EFORd)</b> | 3.045%  | <a href="#">PJM 2015 - 2019 Weighted Average EFORd by Fuel Type, Class Average Values Effective June 1, 2020</a> |
| <b>Maintenance Outages</b>    | First two weeks in October  |  |

The net energy and ancillary services revenue estimate shall be determined by a simulated energy dispatch of a 650 MW coal unit (with heat rate of 8,638 BTU/kWh and variable operations and maintenance expenses, inclusive of major maintenance costs, of \$9.50/MWh) using an hourly zonal day-ahead forecasted LMP, developed from forward prices, Central Appalachian coal forward prices, plus an ancillary services revenue to be determined. Modeled as an economic unit with an eco max/eco min of 650/433 MW. The time to start is 5 hours and the minimum runtime and minimum downtime are 6 hours.



| Parameter                     | Value  | Notes   |
|-------------------------------|--|---|
| <b>Max Capacity</b>           | 650 MW   | <a href="#">EIA (Case 1)</a>  |
| <b>Min Stable Level</b>       | 433 MW   | Turn down ratio = 1.5, <a href="#">Minimum Unit-Specific Operating Parameters for Generation Capacity Resources</a> |
| <b>Ramp Rate</b>              | 5 MW/min   | PJM   |
| <b>Heat Rate</b>              | 8638 Btu/kWh   | <a href="#">EIA (Case 1)</a>  |
| <b>Min Run</b>                | 6 hr   | <a href="#">Minimum Unit-Specific Operating Parameters for Generation Capacity Resources</a>                        |
| <b>Min Down</b>               | 6 hr   |   |
| <b>Time to Start</b>          | 5 hr   |   |
| <b>VO&amp;M</b>               | \$9.5/MWh  | PJM   |
| <b>Start Fuel</b>             | Coal: 124 MMBtu, Oil: 8746 MMBtu                           | PJM   |
| <b>Fuel Pricing Points</b>    | Coal: Central Appalachia, Oil: New York Harbor Heating Oil |   |
| <b>NOx</b>                    | 0.06 lb/MMBtu  | <a href="#">EIA (Case 1)</a> ; historical allowance prices escalated for forward                                    |
| <b>SO2</b>                    | 0.09 lb/MMBtu  |   |
| <b>CO2</b>                    | Coal: 206 lb/MMBtu, Oil: 159 lb/MMBtu                      | <a href="#">EIA (Case 1)</a> , EPA; RGGI ECR trigger price applied to RGGI units                                    |
| <b>Forced Outages (EFORd)</b> | 11.776%  | <a href="#">PJM 2015 - 2019 Weighted Average EFORd by Fuel Type, Class Average Values Effective June 1, 2020</a>    |
| <b>Maintenance Outages</b>    | None modeled at this time, to be determined                |   |

The net energy and ancillary services revenue estimate shall be estimated by a simulated dispatch of a 1 MW / 4 MWh resource with a 91% charge and discharge efficiency\* against an hourly zonal day-ahead forecasted LMP, developed from forward prices, plus an ancillary services revenue to be determined. The resource is assumed to be dispatched between 90% and 10% state of charge.

*\* This is used to represent an 83% roundtrip efficiency in the dispatch model*

| Parameter                               | Value                               | Notes                         |
|---|-------------------------------------|-------------------------------|
| <b>Max Capacity</b>                     | Modeled as 1 MW / 4MWh resource     | <a href="#">EIA (Case 18)</a> |
| <b>Charge Efficiency*</b>               | 91%                                 |                               |
| <b>Discharge Efficiency*</b>            | 91%                                 |                               |
| <b>State of Charge</b>                  | Between 90% and 10%                 |                               |
| <b>Forced &amp; Maintenance Outages</b> | None at this time, to be determined |                               |

*\* This is used to represent an 83% roundtrip efficiency in the dispatch model*

The net energy and ancillary services revenue estimate shall be determined by the gross energy market revenue determined by the product of [hourly zonal day-ahead forecasted LMP, developed from forward prices, times 8,760 hours, adjusted for forced & maintenance outages] minus the total annual cost to produce energy determined by the product of [8,760 hours times the annual average equivalent availability factor of all PJM nuclear resources times \$9.02/MWh for a single unit plant or \$7.66/MWh for a multi-unit plant] where these hourly cost rates include fuel costs and variable operation and maintenance expenses, inclusive of major maintenance costs, plus an ancillary services revenue to be determined.

| Parameter                     | Value   |
|-------------------------------|---|
| <b>Max Capacity</b>           | Modeled as 1 MW resource, operating 8760 hours per year |
| <b>VO&amp;M</b>               | <i>Multi</i> : \$7.66/MWh                               |
|                               | <i>Single</i> : \$9.02/MWh                              |
| <b>Forced Outages (EFORd)</b> | 1.101%  |
| <b>Maintenance Outages</b>    | None at this time, to be determined                     |

The net energy and ancillary services revenue estimate shall be determined using a solar resource model that provides the average MW output level, expressed as a percentage of nameplate rating, by hour of day (for each of the 24-hours of a day) and by calendar month (for each of the twelve months of a year). The annual net energy market revenues are determined by multiplying the solar output level of each hour by the hourly zonal day-ahead forecasted LMP, developed from forward prices, applicable to such hour with this product summed across all of the hours of an annual period, plus an ancillary services revenue to be determined. Two separate solar resource models are used, one model for a fixed panel resource and a second model for a tracking panel resource.



The net energy and ancillary services revenue estimate shall be determined using a wind resource model that provides the average MW output level, expressed as a percentage of nameplate rating, by hour of day (for each of the 24-hours of a day) and by calendar month (for each of the twelve months of a year). The annual energy market revenues are determined by multiplying the wind output level of each hour by the hourly zonal day-ahead forecasted LMP, developed from forward prices, applicable to such hour with this product summed across all of the hours of an annual period, plus an ancillary services revenue to be determined

The net energy and ancillary services revenue estimate shall be the product of [the hourly zonal day-ahead forecasted LMP, developed from forward prices, times 8,760 hours times at an assumed 45% of rated output], plus an ancillary services revenue to be determined

## Onshore Wind, Fixed Tilt Solar PV, Single-Axis Tracking Solar PV:

| Parameter                               | Value   |
|---|---|
| <b>Output</b>                           | Hourly capacity factor profiles applied to a 1MW resource |
| <b>VO&amp;M</b>                         | \$0/MWh   |
| <b>Forced &amp; Maintenance Outages</b> | None at this time, to be determined                       |

## Offshore Wind:

| Parameter                               | Value   |
|---|---|
| <b>Output</b>                           | 1MW resource at 45% capacity factor for 8760 hours per year |
| <b>VO&amp;M</b>                         | \$0/MWh   |
| <b>Forced &amp; Maintenance Outages</b> | None at this time, to be determined                         |



# Dispatch Methods Applied to Historical Day-Ahead LMPs

## RTO Average Results

|               | Resource                          | Net Revenue (\$/MW-year) |          |          |          | Run Hours* |       |       |         |
|---------------|-----------------------------------|--------------------------|----------|----------|----------|------------|-------|-------|---------|
|               |                                   | 2017                     | 2018     | 2019     | Average  | 2017       | 2018  | 2019  | Average |
| Optimal-Based | Reference CT (No 10% Adder)       | \$31,772                 | \$44,431 | \$25,495 | \$33,899 | 5,406      | 5,367 | 5,203 | 5,325   |
|               | Reference CT (10% Adder)          | \$21,793                 | \$32,881 | \$16,386 | \$23,687 | 3,592      | 4,133 | 3,660 | 3,795   |
|               | MOPR CC                           | \$74,736                 | \$91,781 | \$62,918 | \$76,478 | 8,348      | 8,262 | 8,298 | 8,303   |
|               | MOPR Coal                         | \$3,653                  | \$20,893 | \$817    | \$8,455  | 197        | 373   | 65    | 212     |
|               | MOPR Battery<br>* Discharge Hours | \$18,556                 | \$25,370 | \$14,522 | \$19,483 | 1,353      | 1,407 | 1,295 | 1,352   |

|                |                          |           |           |           |           |       |       |       |       |
|----------------|--------------------------|-----------|-----------|-----------|-----------|-------|-------|-------|-------|
| Assumed Output | MOPR Nuclear (Single)    | \$175,720 | \$230,721 | \$143,263 | \$183,234 | 8,760 | 8,760 | 8,760 | 8,760 |
|                | MOPR Nuclear (Multi)     | \$187,502 | \$242,503 | \$155,045 | \$195,017 | 8,760 | 8,760 | 8,760 | 8,760 |
|                | MOPR Onshore Wind        | \$81,041  | \$100,772 | \$70,933  | \$84,249  | 8,760 | 8,760 | 8,760 | 8,760 |
|                | MOPR Offshore Wind       | \$117,670 | \$145,751 | \$100,934 | \$121,452 | 8,760 | 8,760 | 8,760 | 8,760 |
|                | MOPR Fixed-Tilt Solar PV | \$38,865  | \$45,397  | \$33,149  | \$39,137  | 4,717 | 4,716 | 4,717 | 4,717 |
|                | MOPR Tracking Solar PV   | \$63,096  | \$73,939  | \$53,902  | \$63,645  | 4,749 | 4,748 | 4,749 | 4,749 |

- Considering two options:
  - Analyze the percent of historical revenues from selling energy and ancillary services across resource classes. Develop a revenue adder for reserve and regulation market revenues that can be added to the projected energy market revenues.
  - Analyze the historical correlation between energy and ancillary market prices. Develop forward-looking hourly reserve and regulation market prices based on the forward hourly energy prices. Perform a co-optimized energy, regulation and reserve dispatch against the forward prices.
- Continue to assume fixed reactive services revenues, consistent with March MOPR filing
- Account for which services each resource type is able and likely to provide

- Based on (Manual 15, Long Term Method 12.5.1 – 12.5.5)
  - RT monthly LMP forwards for delivery year (calendar year)
    - Power – West Hub, with 3-yr historical hourly basis to other hubs
    - Gas – Henry Hub, with 3-yr historical daily basis to other hubs
  - Shaped with historical DA LMPs from most recent 3 years
    - Conducted for each of 3 years individually
- Considering Brattle recommendations regarding pricing hubs and basis determination
  - *(Note: See corresponding Brattle presentation)*



- Use of 10% adder
  - Accounts for uncertainty in the values of the costs used to determine cost-based offers in the energy market
  - Accounts for real-time gas charges, balancing fees when dispatching CT for Net CONE development
  - Is this a valid application of the 10% adder in the context of the E&AS Offset?
  - Dispatch impact: CT run hours increased 40% when 10% adder was removed from historical run



# Decision Matrix – Price Development

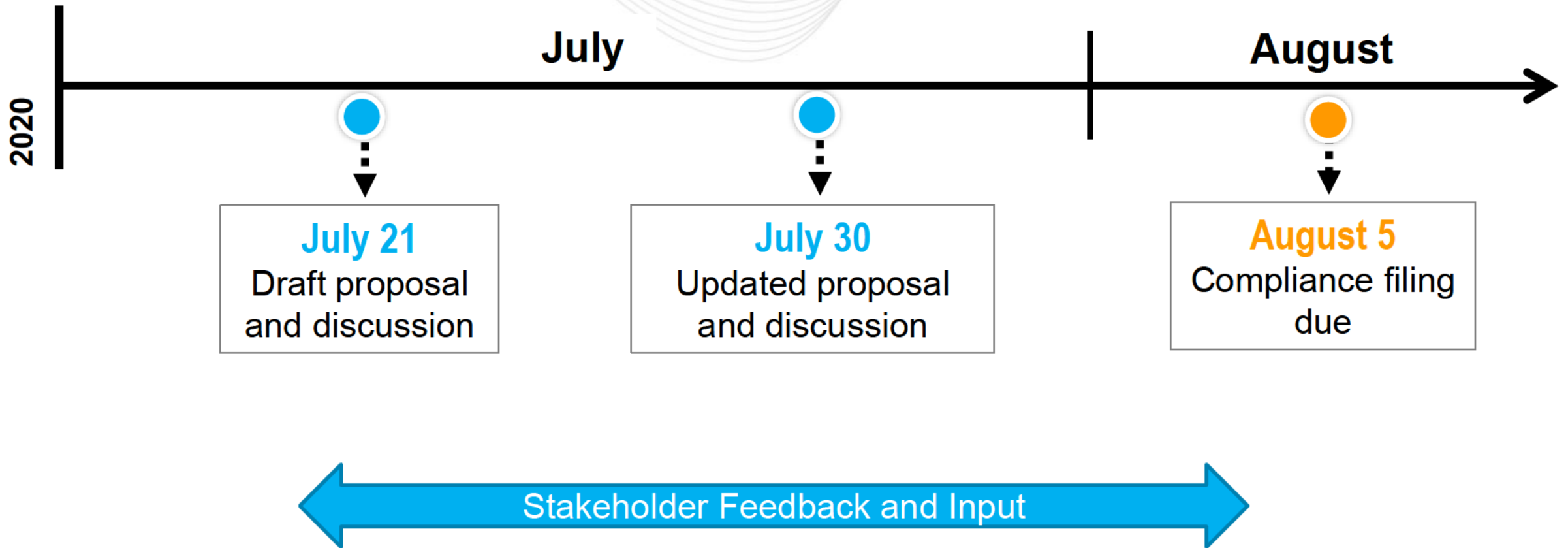
| Decision Item          | Choices  | Current Thinking         | Reasoning   |
|------------------------|--|--------------------------|---|
| Price method           | <ul style="list-style-type: none"><li>• Heat Rate Output Scalar</li><li>• Forward Input Scalar</li></ul> | Forward Input Scalar     | Use of forward prices scaled for historical shape.                                  |
| Forward sample         | <ul style="list-style-type: none"><li>• Single day</li><li>• Multiple days</li></ul>                     | Multiple days            | Provides a large sample to address anomalous data, but not too historic             |
| Power hub              | <ul style="list-style-type: none"><li>• West hub</li><li>• Local hub</li></ul>                           | West, NI, AEP-Dayton     | Most liquid. Historical basis provides reasonable expectation of future local price |
| Gas hub                | <ul style="list-style-type: none"><li>• Henry hub</li><li>• Local hub</li></ul>                          | DomS, Chicago, MichCon   | Liquid, match to Electric hub.  |
| Basis method           | <ul style="list-style-type: none"><li>• Historical</li><li>• FTR</li></ul>                               | Historical               | Most liquid. Match electric and gas hubs. Use monthly differentials                 |
| Day of Week Adjustment | <ul style="list-style-type: none"><li>• Adjust</li><li>• Do not adjust</li></ul>                         | Under investigation      | Prevents mismatch of days of week when conducting hourly scaling                    |
| Market for scalar      | <ul style="list-style-type: none"><li>• Day-Ahead/Real-Time</li><li>• Day-ahead</li></ul>                | Day-ahead, investigating | Majority of units committed in day-ahead, thus volatility shape more applicable     |
| Scalar sample          | <ul style="list-style-type: none"><li>• One-year</li><li>• Three-year</li></ul>                          | Three year               | Provides a large sample to address anomalous data, but not too historic             |

| Decision Item           | Choices  | Current Thinking     | Reasoning  |
|-------------------------|--|----------------------|--|
| Dispatch method         | <ul style="list-style-type: none"> <li>• Peak-hour based</li> <li>• Optimal based</li> </ul>                   | Optimal based        | Removes peak hour limitations. More applicable to dispatchable unit operations   |
| Offers modeled          | <ul style="list-style-type: none"> <li>• Cost</li> <li>• Cost-based plus 10%</li> <li>• Price-based</li> </ul> | Cost-based plus 10%? | Simple, transparent and reasonable. Use of 10% adder approved as part of quadrennial review. Is 10% adder applicable here? |
| Maintenance Outages     | <ul style="list-style-type: none"> <li>• Two-weeks in October</li> </ul>                                       | Two-weeks            |  |
| Forced Outages          | <ul style="list-style-type: none"> <li>• Account for in EFORd</li> </ul>                                       | EFORd                |  |
| Optimization            | <ul style="list-style-type: none"> <li>• 24-hour look ahead</li> <li>• None</li> </ul>                         | 24-hour look ahead   | Closer to Day-ahead optimization   |
| Daily start limitations | <ul style="list-style-type: none"> <li>• Yes</li> <li>• No</li> </ul>  | No                   | Allows for economic operation  |
| Emissions adders        | <ul style="list-style-type: none"> <li>• Yes</li> <li>• No</li> </ul>  | Yes                  | Included for units in allowance trading programs (NOx, SO2, CO2)   |
| Gas mapping             | <ul style="list-style-type: none"> <li>• PJM</li> <li>• IMM</li> </ul>   | PJM                  | Matches decisions agreed to in Quadrennial Review  |

PJM intends to outline acceptable deviations from the default methodology for developing the forward E&AS offset through the unit-specific exception process.

- What deviations from the default methodology do participants feel are necessary?
- What evidence should be shown to demonstrate that such deviations match commercial expectations?

- Test forward price development with updated methodology
- Run dispatch with updated forward prices and parameters
- Develop acceptable ranges for unit specific process





- Brattle recommendations
- Forward prices
- Dispatch parameters and methods
- Present indicative values

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## **E&AS Revenue Offset**



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