

Agenda

PJM General Session

The Future – Challenges and Opportunities

Marriott Waterfront, Baltimore, MD

May 7, 2024 | 8:30 a.m. – noon (Eastern)

8:30
a.m. **Welcome**
Sharon Midgley, Chair, Members Committee

8:35
a.m. **Opening Remarks**
Manu Asthana, President & CEO, PJM Interconnection

8:45
a.m. **Keynote** *(with question and answer period)*
Elisabeth Braw, Senior Fellow at the Atlantic Council's Scowcroft Center for Strategy and Security

9:15
a.m. **Panel 1 – Risk Management – National and World Events**

Moderator – **Carl Coscia**, Vice President, Chief Risk Officer, PJM Interconnection, LLC

Panelists – **Elisabeth Braw**, Senior Fellow at the Atlantic Council's Scowcroft Center for Strategy and Security

Manny Cancel, Vice President, NERC Senior Vice President and Chief Executive Officer of the Electricity Information Sharing and Analysis Center (E-ISAC)

Paul Williams, President, Electric Infrastructure Security Council; Former Head, Bank of England, Operational Risk and Resilience Division

10:30
a.m. **Panel 2 – Applied Innovation Opportunities**

Moderator – **Emmanuel Bernabeu**, Sr. Director, Applied Innovation & Analytics

Panelists – **Arushi Sharma Frank**, Principal, Luminary Strategies, LLC

Jonathan Glass, Deputy Director for Commercialization, ARPA-e

Arshad Mansoor, President & CEO, EPRI

11:45
a.m. **Closing Remarks**
Mark Takahashi, Chair, PJM Board of Managers



Summary

For the past three years General Sessions have been focused on different aspects of the energy transition. While maintaining focus on the transition is obviously incredibly important, it is time to shift focus to other important issues with impacts on the industry. The following topics and format have been identified for the May 7, 2024, Annual Meeting General Session.

Risk Management – National and World Events

The country and world are experiencing events, such as wars, supply chain disruptions, economic uncertainty, election cycles, and other events, which present significant issues that have implications on the energy landscape. This portion of the agenda will examine risks emerging from these events, their potential impact and lessons that should be learned and implemented.

Our keynote speaker will help us understand how global-scale extreme risks are growing: expanding severe natural threats, global pandemic risks, war and near-war with an increasing focus on infrastructure attacks. At the same time, all infrastructures today are in transition toward increased complexity and interdependency: operations of every infrastructure sector depend on the continued functionality of most of the others, creating a new class of all-infrastructure systemic vulnerability.

Investment budgets are always overstretched, and these threats may appear too big or too distant to command the attention they deserve today, meaning course corrections may come too late to be effective. Our first panel will explore how we should think differently about what it will take to change course to address these risks and threats.

Applied Innovation Opportunities

Technologies and capabilities are changing quickly, and consideration and implementation of innovative opportunities seem warranted. This portion will explore implications the risks and threats identified in the first portion of our program, and how innovative thinking and applied innovations in approach, process and technologies can be exploited to meet current and future challenge.



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