



As of March 10, 2022

Operating Committee WebEx Only March 10, 2022 9:00 a.m. – 2:00 p.m. EST

Administration

- 1. Lauren Strella Wahba, PJM, provided announcements; reviewed the Antitrust, Code of Conduct, Public Meetings/Media Participation, and the WebEx Participant Identification Requirement.
 - a. Reviewed and approved draft minutes from the February 10th OC meeting. **The Committee** approved the draft minutes from the February 10, 2022 Operating Committee meeting with 0 objections and 0 abstentions.
 - b. Reviewed and approved the draft minutes from the February 22nd OC Special Session: Renewable Dispatch meeting. The Committee approved the draft minutes from the February 22, 2022 OC Special Session: Renewable Dispatch meeting with 0 objections and 0 abstentions.
 - c. Reviewed and approved the draft minutes from the February 25th OC Special Session: Dynamic Rating. The Committee approved the draft minutes from the February 25, 2022 OC Special Session: Dynamic Rating meeting with 0 objections and 0 abstentions.
 - d. Reviewed the OC work plan.

Review of Operations

2. Review of Operating Metrics

Mike Zhang, PJM, reviewed the February 2022 PJM operating metrics slides. Metrics will include PJM's load forecast error, BAAL performance, and transmission / generation outage statistics.

Endorsements/Approvals

Action Required: Members are reminded to complete the necessary steps to update their browser prior to the meeting to avoid impact to Voting Application access. Reference: Weak Encryption

3. Manual 12: Balancing Operations

Brian Oakes, PJM, reviewed Manual 12 changes as a part of the periodic review.

The Operating Committee endorsed the changes to Manual 12 with 0 objections and 0 abstentions.

4. Manual 13: Emergency Operations

Brian Oakes, PJM, reviewed Manual 13 changes as a part of the periodic review.

The Operating Committee endorsed the changes to Manual 13 with 0 objections and 0 abstentions.





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5. Manual 37: Reliability Coordination

Kevin Hatch, PJM, reviewed Manual 37 changes as a part of the periodic review.

The Operating Committee endorsed the changes to Manual 37 with 0 objections and 0 abstentions.

First Reading

6. Dynamic Rating Issue

- a. Chris Callaghan, PJM, provided a first read of the Interim Measures to Facilitate the Integration of PPL Dynamic Ratings into PJM Operations (Phase 1) Issue Charge and Problem Statement. Bilge Derin, PJM, provided a review of changes to M03: Transmission Operations, M03A: Energy Management System (EMS) Model Update and Quality Assurance (QA), and M01: Control Center and Data Exchange Requirements.
 - The Operating Committee will be asked to approve the issue charge and endorse the proposed solution as part of the Quick Fix process outlined in Section 8.6.1 of Manual 34 at its next meeting.
- b. Chris Callaghan, PJM, provided a first read of the Additional Issues Relating to the Implementation of Dynamic Line Ratings (Phase 2) Issue Charge and Problem Statement. The Operating Committee will be asked to approve the Issue Charge at its next meeting.
- 7. Manual 01: Control Center and Data Exchange Requirements Bilge Derin, PJM, reviewed Manual 01 changes as a part of the periodic review. The Operating Committee will be asked to endorse these changes at its next meeting.
- 8. Documenting the Appropriate UFLS Requirements Applicable to EKPC Denise Foster Cronin, EKPC, provided a first read of a Problem Statement and Issue Charge to appropriately document the underfrequency relay requirements applicable to EKPC. The Operating Committee will be asked to approve the Issue Charge and endorse the proposed solution at its next meeting as part of the Quick Fix process outlined in Section 8.6.1 of Manual 34. The MRC and MC will ultimately be asked to endorse/approve the solution and corresponding OA revisions.
- 9. Reliability Products and Services Assessment

Chris Pilong and Alex Scheirer, PJM, provided a first read of a proposed "initial direction" regarding reliability products and services as required by the Resource Adequacy Sr. Task Force Charter. **RASTF Website**

The Operating Committee will be asked to approve the initial recommendation at its next meeting.





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Additional Items

10. <u>Lanexa – Dunnsville Outage Coordination Review</u>

Paul McGlynn, PJM, provided an overview of the outage coordination process for the Lanexa – Dunnsville 230 kV line outage in the Dominion transmission zone.

11. Transmission Outage Scheduling Process

Paul McGlynn, PJM, reviewed existing generation and transmission outage scheduling and coordination processes and procedures and discuss some potential improvement opportunities and next steps.

- 12. Managing Transmission Line Ratings Order No. 881 Compliance Filing (RM20-16-000) Update David Hislop, PJM, and Bilge Derin, PJM, provided an informational update regarding PJM's FERC Order No. 881 compliance efforts relating to ambient adjusted ratings. PJM continues to provide updates and solicit stakeholder input at Operating Committee meetings as it prepares its compliance filing, which is due July 12, 2022.
- 13. PPL Dynamic Line Rating Implementation Update

Dave Hislop, PJM, provided an update on the implementation of the PPL Dynamic Line Rating.

14. Informational Update on the Max Emergency Changes "Quick Fix Process" to Manual 13
Chris Pilong, PJM, will provide an informational update on the proposed changes to Manual 13
regarding addressing the extension of a temporary change to Max Emergency for gas combustion turbines and steam generators using the Quick Fix Process.

This item was moved to the Informational Only Postings section.

15. Fast Start Capable Request Process

Vijay Shah, PJM, reviewed the process to become fast start capable resource.

16. Synchronous Reserve Event Actions and Expectations Update

Ilyana Dropkin, PJM, provided an update on the SRDTF activities.

SRDTF Website

17. 2022 PJM Grid Security Drill Announcement

Ed Figuli, PJM, will provide an announcement regarding the coordination of this year's PJM Grid Security Drill.

This item was moved to the Informational Only Postings section.

18. TO/TOP Matrix Subcommittee Charter Review

Gizella Mali, PJM, reviewed the latest revisions to the TTMS Charter.

19. System Operations Subcommittee (SOS) Report

Donnie Bielak, PJM, provided a summary of the most recent SOS meeting.





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20. Primary Frequency Response Update

Ilvana Dropkin, PJM, will provide an update on PJM primary frequency response performance. This item was moved to the Informational Only Postings section.

21. Regulation Performance Update

Ilyana Dropkin, PJM, will provide an update on PJM regulation market performance. This item was moved to the Informational Only Postings section.

22. Synchronous Reserve Update

Dave Kimmel, PJM, will provide a review of recent synchronous reserve performance. This item was moved to the Informational Only Postings section.

23. Reliability Compliance Update

Becky Davis, PJM, will provide an update on NERC, SERC, RF, and NAESB standards, and other pertinent regulatory and compliance information, and solicit feedback from the members on Reliability Compliance efforts.

This item was moved to the Informational Only Postings section.

LUNCH (11:50 – 12:05)

Working Items

24. IROL-CIP Cost Recovery

Darlene Phillips, PJM, facilitated a discussion to review and identify additional design components on the IROL-CIP Cost Recovery matrix as part of the Consensus Based Issue Resolution process. Issue Tracking: IROL-CIP Cost Recovery

25. Renewable Dispatch

- a. Guillermo Bautista Alderte, CAISO, provided education on CAISO's experience with wind and solar dispatch.
- b. Darlene Phillips, PJM, facilitated a discussion to review and identify additional interests on the Renewable Dispatch matrix as part of the Consensus Based Issue Resolution process. Issue Tracking: Renewable Dispatch

Informational Only Postings

14. Informational Update on the Max Emergency Changes "Quick Fix Process" to Manual 13 Chris Pilong, PJM, will provide an informational update on the proposed changes to Manual 13 regarding addressing the extension of a temporary change to Max Emergency for gas combustion turbines and steam generators using the Quick Fix Process.





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Attendance

Last Name	First Name	Company	Sector
Phillips (Chair)	Darlene	PJM Interconnection	Not Applicable
Strella Wahba (Secretary)	Lauren	PJM Interconnection	Not Applicable
Abramowitz	Jeremy	PJM Interconnection	Not Applicable
Afelumo	Foluso	PJM Interconnection	Not Applicable
Aguilar	Fabiano	Strom Power, LLC	Other Supplier
Anders	Dave	PJM Interconnection	Not Applicable
Baizman	Aaron	PJM Interconnection	Not Applicable
Baker	Jeff	Duke Energy Ohio, Inc.	Transmission Owner
Barker	Jason	Exelon Business Services Company, LLC	Transmission Owner
Bautista Alderete	Guillermo	CAISO	None
Beban	Madalyn	PJM Interconnection	Not Applicable
Benchek	Jim	American Transmission Systems, Inc.	Transmission Owner
Bennett	Dan	PJM Interconnection	Not Applicable
Berton	Tyler	AEP Appalachian Transmission Company, Inc.	Transmission Owner
Bickel	Todd	PJM Interconnection	Not Applicable
Bielak	Donnie	PJM Interconnection	Not Applicable
Blair	Tom	Monitoring Analytics, LLC	None
Bleiweis	Bruce	DC Energy LLC	Other Supplier
Bloczynski	Nigeria	PJM Interconnection	Not Applicable





Boling	Andrew	Saracen Energy East LP	Other Supplier
Boyle	Glen	PJM Interconnection	Not Applicable
Braerman	Ken	BGE	None
Bresler	Stu	PJM Interconnection	Not Applicable
Brodbeck	John	EDP Renewables North America LLC	Generation Owner
Brown	Rich	PJM Interconnection	Not Applicable
Bryson	Mike	PJM Interconnection	Not Applicable
Callaghan	Christopher	PJM Interconnection	Not Applicable
Cao	Roger	PJM Interconnection	Not Applicable
Capra	Carlo	ITC Interconnection LLC	Transmission Owner
Carmean	Greg	OPSI	None
Chang	Sean	Shell Energy North America (US), L.P.	Other Supplier
Chen	Hong	PJM Interconnection	Not Applicable
Chen	Yang	PJM Interconnection	Not Applicable
Chmielewski	Brian	PJM Interconnection	Not Applicable
Christopher	Mahila	Public Utilities Commission of Ohio	None
Chu	George	PJM Interconnection	Not Applicable
Cocco	Michael	Old Dominion Electric Cooperative	Electric Distributor
Corash	Rich	PSEG Energy Resources & Trade LLC	Other Supplier
Croop	Danielle	PJM Interconnection	Not Applicable
D'Antonio	Philip	PJM Interconnection	Not Applicable
Daugherty	Danielle	ReliabilityFirst	None
Davis	Elizabeth	PJM Interconnection Not Applicab	
Davis	Jim	Dominion Energy Generation Generation Ow Marketing, Inc.	
DeGiusto	Vince	UGI Development Company	Generation Owner
Denton	Brandon	Dominion Energy Generation Marketing, Inc.	Generation Owner
Derin	Bilge	PJM Interconnection	Not Applicable
DeVita	Thomas	PJM Interconnection	Not Applicable
Downs	Jere	PJM Interconnection	Not Applicable
Drake	Anna	PJM Interconnection	Not Applicable
Dropkin	Ilyana	PJM Interconnection	Not Applicable
Dropkin	Robert	PJM Interconnection	Not Applicable
Duensing	Allison	Saracen Energy East LP	Other Supplier
Dugan	Chuck	East Kentucky Power Cooperative, Inc.	Transmission Owner
Dumitriu	Nick	PJM Interconnection	Not Applicable
Egan	Amanda	PJM Interconnection	Not Applicable
Eldredge	Peter	PJM Interconnection	Not Applicable





Fabiano	Janell	PJM Interconnection	Not Applicable
Fan	Zhenyu	PJM Interconnection	Not Applicable
Fazio-Engelhart	Danielle	Noble Americas Gas & Power Corp. Other Supplier	
Fernandez	Ray	PJM Interconnection	Not Applicable
Figuli	Edward	PJM Interconnection	Not Applicable
Filomena	Guy	Customized Energy Solutions, Ltd.	None
Fink	Regan	Pine Gate Mid-Atlantic, LLC	Other Supplier
Fitzpatrick	Brian	PJM Interconnection	Not Applicable
Foladare	Kenneth	Geenex Solar LLC	Generation Owner
Ford	Adrien	Old Dominion Electric Cooperative	Electric Distributor
Foster	Tom	PJM Interconnection	Not Applicable
Foster Cronin	Denise	East Kentucky Power Cooperative, Inc.	Transmission Owner
Franks	Christine	PJM Interconnection	Not Applicable
Frogg	Darrell	PJM Interconnection	Not Applicable
Fuess	Christian	PBF Power Marketing, LLC	Generation Owner
Gates	Terry	Appalachian Power Company (AEP Transmissio Generation)	
Gilani	Rehan	ConEdison Energy, Inc.	Other Supplier
Gorman	Brad	FirstEnergy Corporation	Transmission Owner
Grau	Patrick	Apogee Energy Trading LLC	Other Supplier
Greening	Michele	PJM Interconnection Not Applica	
Greiner	Gary	American PowerNet Management End-Use C	
Hammack	Matthew	PPL Electric Utilities Corporation Transmiss	
Hastings	David	Market Interconnection Consulting None Services (MICS)	
Hatch	Kevin	PJM Interconnection Not Applicable	
Hauske	Tom	PJM Interconnection Not Applicable	
Heinle	Erik	Office of the Peoples Counsel for the District of Columbia	
Heisey	Brad	Wolf Hills Energy, LLC Generation Owr	
Hepplewhite	Peter	Wrigley Capital LLC	Other Supplier
Hislop	Dave	PJM Interconnection	Not Applicable
Hoang	Liem	PJM Interconnection	Not Applicable
Hoatson	Thomas	Riverside Generating, LLC	Generation Owner
Hohenshilt	Jennifer	Talen Energy Marketing, LLC	Generation Owner
Horning	Lynn	Customized Energy Solutions, Ltd.	None
Horstmann	John	Dayton Power & Light Company Transmission Ow (The)	
Hsia	Eric	PJM Interconnection	Not Applicable
Hu	Yong	PJM Interconnection	Not Applicable





Hugee	Jacqui	Dominion Energy Generation Marketing, Inc.	Generation Owner
Hull	Gerit	American Municipal Power, Inc.	Electric Distributor
Hurwich	Mark	Elliott Bay Energy Trading, LLC	Other Supplier
Hyzinski	Tom	GT Power Group, LLC	None
Idzior	John	ReliabilityFirst	None
Janicki	Diane	Boston Energy Trading & Marketing, LLC	Other Supplier
Jardot	Gina	NRG Power Marketing, LLC	Generation Owner
Jarrah	Danny	PPL Electric Utilities Corporation	Transmission Owner
Jens	Tom	Black Oak Energy, LLC	Other Supplier
Jett	Bill	Duke Energy Business Services LLC	Transmission Owner
Johns	Lucas	DC Energy LLC	Other Supplier
Johnson	Carl	Customized Energy Solutions, Ltd.	None
Josyula	Siva	Monitoring Analytics	None
Kazerooni	Hamid	PJM Interconnection	Not Applicable
Keegan	Jack	PJM Interconnection	Not Applicable
Keenan	Matthew	Jpower USA	None
Kelly	Stephen	Brookfield Energy Marketing LP	Other Supplier
Kent	Janessa	Duquesne Light Company	Transmission Owner
Kilgallen	Kevin	Avangrid Renewables LLC	Generation Owner
Kimmel	David	PJM Interconnection	Not Applicable
Kogut	George	New York Power Authority	Other Supplier
Kuhn	Tyler	DC Energy LLC	Other Supplier
Lai	Erin	PJM Interconnection	Not Applicable
Laios	Takis	AEP Appalachian Transmission Transmissic Company, Inc.	
Lake	David	FirstEnergy Corporation	Transmission Owner
Lee	Ray	PJM Interconnection	Not Applicable
Lehmann	Horst	PPL Electric Utilities Corp. dba PPL Utilities	Transmission Owner
Levitt	Andrew	PJM Interconnection	Not Applicable
Lin	Dave	Citadel	None
Mabry	David	McNees Wallace & Nurick LLC	None
Mali	Gizella	PJM Interconnection	Not Applicable
Markiewicz	Cindy	FirstEnergy Corporation	Transmission Owner
Mathew	Lagy	PJM Interconnection	Not Applicable
Matuszak	Alex	UGI Energy Services, LLC	Other Supplier
McCormick	Katharine	Illinois Commerce Commission	None
McGlynn	Paul	PJM Interconnection	Not Applicable
McLaughlin	Jeff	PJM Interconnection	Not Applicable
McLaverty	Megan	PJM Interconnection	Not Applicable





Mendelsohn	Mark	Noble Americas Gas & Power Corp.	Other Supplier
Midgley	Sharon	Exelon Business Services Company, LC	Transmission Owner
Militello	Nikki	PJM Interconnection	Not Applicable
Mulhern	Joe	PJM Interconnection	Not Applicable
Murphy	Shaun	Urban Grid Solar Projects, LLC	Other Supplier
Nadel	Steven	PPL Electric Utilities Corp. dba PPL Utilities	Transmission Owner
Nice	Ryan	PJM Interconnection	Not Applicable
Oakes	Brian	PJM Interconnection	Not Applicable
Olaleye	Michael	PJM Interconnection	Not Applicable
Ondayko	Brock	AEP Appalachian Transmission Company, Inc.	Transmission Owner
Pakela	Gregory	DTE Energy Trading, Inc.	Other Supplier
Patel	Shodhan	Exelon Generation Co., LLC	None
Pearson	Hilary	Line Vision Inc.	None
Peebles	Andy	Saracen Energy East LP	Other Supplier
Pilch	Joseph	Duquesne Light Company	Transmission Owner
Pilong	Christopher	PJM Interconnection	Not Applicable
Pincus	Steve	PJM Interconnection	Not Applicable
Poulos	Greg	CAPS	None
Price	Ruth Ann	Division of the Public Advocate of the State of Delaware	End-Use Customer
Procuniar	Jason	Dayton Power & Light Company	Transmission Owner
Raghavan	Vijay	BioUrga Trading LLC	Other Supplier
Rainey	John	Northern Virginia Electric Cooperative	Electric Distributor
Ramsey	James	Suffolk Fund LLC	None
Robinson	Becky	Vista Energy Marketing, L.P.	Other Supplier
Rodriguez	Tomas	OPSI	None
Rogers	Aaron	East Kentucky Power Cooperative, Transmission Inc.	
Rohrbach	John	Southern Maryland Electric Cooperative, Inc.	Electric Distributor
Rosenberger	Eric	PPL Electric Utilities Corp. dba PPL Utilities	Transmission Owner
Ruck	Andrew	Freepoint Commodities LLC	Other Supplier
Rumsey	Amanda	PPL Electric Utilities Corp. dba PPL Utilities	Transmission Owner
Rutledge	Craig	AEP Appalachian Transmission Company, Inc.	Transmission Owner
Sasser	Jonathan	Customized Energy Solutions, Ltd.	None
Scheirer	Alex	PJM Interconnection	Not Applicable





Schroeder	Connie	Virginia Electric & Power Company Transmission Owne	
Schuyler	Ken	PJM Interconnection	Not Applicable
Schweizer	David	PJM Interconnection	Not Applicable
Sells	Scott	East Kentucky Power Cooperative, Transmissio Inc.	
Shah	Vijay	PJM Interconnection	Not Applicable
Shaughnessy	Mike	Duquesne Light Company	Transmission Owner
Sherry	Alex	Citadel	None
Sliwa	Stanley	PJM Interconnection	Not Applicable
Smith	Jacqueline	Duquesne Light Company	Transmission Owner
Sock	Bryan	PSEG Energy Resources & Trade LLC	Other Supplier
Sotkiewicz	Paul	E-Cubed Policy Associates	None
Souder	Michelle	PJM Interconnection	Not Applicable
Squibb	Bill	Ohio Valley Electric Corp	Transmission Owner
Stack	James	Duquesne Light Company	Transmission Owner
Stanisz	Mark	PJM Interconnection	Not Applicable
Staples	Sinoun	Dominion Energy Generation Generation Ov Marketing, Inc.	
Stefanowicz	Vince	PJM Interconnection	Not Applicable
Stern	Alex	Public Service Electric & Gas Transmissio Company	
Stone	Andy	PJM Interconnection	Not Applicable
Stupar	Rob	Invenergy, LLC Generation	
Sturgeon	John	Duke Energy Business Services LLC Transmission	
Svenson	Heather	Public Service Electric & Gas Transmission (
Swalwell	Brad	Tangent Energy Solutions, Inc. Other Supplier	
Sweeney	Rory	GT Power Group None	
Tacka	Natalie	PJM Interconnection Not Applicable	
Tam	Simon	PJM Interconnection Not Applicable	
Tribulski	Jen	PJM Interconnection Not Applicable	
Vardal	Michael	PJM Interconnection	Not Applicable
Walcavich	Colin	National Grid Renewables, LLC None	
Walters	Jodi	NiSource Inc. None	
Ward	Michael	PJM Interconnection	Not Applicable
Waweru	James	PJM Interconnection	Not Applicable
Wehnes	Kathleen	Maryland Public Service Commission None	
Whitehead	Jeff	GT Power Group	None
Widom	Stuart	PJM Interconnection	Not Applicable
Woznyj	Michael	PJM Interconnection	Not Applicable
Yoder	Michael	RTO Insider	None





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Yovanovich	Laura	PJM Interconnection	Not Applicable
Zhang	Michael	PJM Interconnection	Not Applicable
Zinszer	Luke	PJM Interconnection	Not Applicable

OC Subcommittee/ Task Force Informational Section

System Operations Subcommittee (SOS): <u>SOS Website</u>
Data Management Subcommittee (DMS): <u>DMS Website</u>

DER & Inverter-Based Resources Subcommittee (DIRS): DIRS Website

Fuel Requirements for Black Start Resources: Fuel Reqt. for Black Start Resources Issue Tracker

Synchronous Reserve Deployment Task Force: <u>SRDTF Website</u> IROL – CIP Cost Recovery: <u>IROL – CIP Cost Recovery Issue Tracker</u>

Future Meeting Dates and Materials		Materials Due to Secretary	Materials Published	
Date	Time	Location	5 p.m.	4 p.m.
April 14, 2022	9 a.m.	WebEx	April 4, 2022	April 7, 2022
May 12, 2022	9 a.m.	WebEx	May 2, 2022	May 5, 2022
June 9, 2022	9 a.m.	WebEx	May 30, 2022	June 2, 2022

Author: L. Strella Wahba

Antitrust:

You may not discuss any topics that violate, or that might appear to violate, the antitrust laws including but not limited to agreements between or among competitors regarding prices, bid and offer practices, availability of service, product design, terms of sale, division of markets, allocation of customers or any other activity that might unreasonably restrain competition. If any of these items are discussed the chair will re-direct the conversation. If the conversation still persists, parties will be asked to leave the meeting or the meeting will be adjourned.

Code of Conduct:

As a mandatory condition of attendance at today's meeting, attendees agree to adhere to the PJM Code of Conduct as detailed in PJM Manual M-34 section 4.5, including, but not limited to, participants' responsibilities and rules regarding the dissemination of meeting discussion and materials.

Public Meetings/Media Participation:

Unless otherwise noted, PJM stakeholder meetings are open to the public and to members of the media. Members of the media are asked to announce their attendance at all PJM stakeholder meetings at the beginning of the meeting or at the point they join a meeting already in progress. Members of the Media are reminded that speakers at PJM meetings cannot be quoted without explicit permission from the speaker. PJM Members are reminded that "detailed transcriptional meeting notes" and white board notes from "brainstorming sessions" shall not be disseminated. Stakeholders are also not allowed to create audio, video or online recordings of PJM meetings. PJM may create audio, video or online recordings of stakeholder meetings for internal and training purposes, and your participation at such meetings indicates your consent to the same.

Participant Identification in WebEx:

When logging into the WebEx desktop client, please enter your real first and last name as well as a valid email address. Be sure to select the "call me" option. PJM support staff continuously monitors WebEx connections during stakeholder meetings. Anonymous users or those using false usernames or emails will be dropped from the teleconference.





As of March 10, 2022

During a Meeting



To enter the question queue (does not work during a vote)



To be removed from the question queue



To signal for PJM support staff assistance

During an Acclamation Vote

Please log in to the voting application at **voting.pjm.com**, so that you can be registered as the active voter prior to the start of the meeting.









To signal for PJM support staff assistance

Asking A Question

- Dialing *1 enters you into the question queue; the three dial tones are an auditory indication that you have successfully been placed in the queue.
- Questions are taken during the meeting when natural breaks occur and are asked in the order they are received.

Linking Teleconference Connection to Webex

When logging in to the meeting, access Webex first and select the "call me" feature to receive a direct call to your phone. Using this feature will connect your name to your Webex presence.

Join a Meeting

- 1. Join meeting in the Webex desktop client
- 2. Enter name (First and Last*) and corporate email
- 3. Call in to the operator-assisted number

*Note: Anonymous users or those using false usernames or emails will be dropped from the teleconference.

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Visit <u>learn.pim.com</u>, an easy-to-understand resource about the power industry and PJM's role.